



THE ANNUAL REPORT 2025

SUPPORTING THE HEALTH OF
OUR COMMUNITY



FISCAL YEAR FROM APRIL 1, 2024 TO MARCH 31, 2025



A MESSAGE FROM THE BOARD CHAIR

This past year has been one of extraordinary milestones and community-powered progress.

I'm honoured to serve as Chair during a time of transformation for healthcare on Salt Spring Island. The completion of the long-anticipated Emergency Department, and significant strides on our staff housing project, are not just construction achievements—they are powerful symbols of what this community can do when we come together with a shared purpose.

These projects are the result of years of vision, dedication, and generosity. They are also foundational to the future of healthcare on our island—ensuring timely, high-quality care, and enabling us to attract and retain the skilled professionals we all depend on. We are also excited to welcome several new members to our Board and to the Foundation's staff. Their passion and expertise will help carry us forward into this next chapter. On behalf of the entire Board, thank you for your trust, your support, and your belief in a healthier future.

Julian Clark
Board Chair

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EXECUTIVE DIRECTOR REFLECTIONS

As I reflect on my first year as Executive Director, I am filled with gratitude for the team I've had the privilege to work alongside, and for our incredible community that continually rises to meet every challenge with generosity and heart. You are truly inspiring.

The completion of our Emergency Department marked a major milestone this year, not just for our Foundation, but for every person who has ever walked through the hospital's doors in need of care. This state-of-the-art facility is the result of your generosity and our shared belief that the best possible care should be there when you need it most.

Meanwhile, our staff housing initiative took a major leap forward. What began as a bold vision is now well on its way to making a major impact on Salt Spring's

healthcare staffing challenges. When we open the doors in late 2025, it will be because of you.

Along with these major initiatives, you have continued to support Lady Minto Hospital with critical equipment and much-needed upgrades. You have also supported our healthcare workers—the heart of our healthcare system—through appreciation initiatives and training grants that help them grow in their careers and care for us all. Indeed, all of the work we do is absolutely critical to creating an environment where people want to work so that we can attract and retain the staff we need.

Looking forward, we will continue to grow into our expanded mission to support the broader healthcare ecosystem on Salt Spring Island. Together, we will



support the Lady Minto Hospital staff and site with training, equipment, and facility upgrades. We will open our staff housing project. We will also forge ahead in addressing the largest healthcare challenges on our island.

In the next fiscal year, we will place a special focus on recruiting and retaining essential healthcare workers—including everyone who keeps the hospital running, from facilities and food services to physicians. We will also be addressing primary care and our lack of family doctors, as this is the largest gap we see in the system today, leading to delayed diagnosis and preventable emergency room visits.

This work that we do together is having a tremendous impact. On the pages that follow, you'll find performance metrics and stories that illustrate what we've achieved together over the past year. We are very proud of these results. Our efficiency and agility have allowed us to deliver impact far beyond our size, but the real power lies in our partnership with donors like you. This year, you showed up in record numbers with extraordinary support.

It is an absolute honor to help facilitate your generosity. Thank you for welcoming me into this role—and for the care you show one another. It is truly inspiring to see your vision and dedication transform lives in our community.

Eric Jacobsen
Executive Director

A YEAR OF GROUNDBREAKING IMPACT



HEALTHCARE UPGRADES

With your support, we opened a new Emergency Department and advanced key upgrades across Lady Minto Hospital.



HOUSING SOLUTIONS

Our staff housing project is underway and set to open in 2025, helping us recruit and retain essential healthcare workers.



SYSTEM SUPPORT

From equipment to training, we're expanding our mission to meet Salt Spring's evolving healthcare needs.

2025 ANNUAL DONATION STATISTICS

2025 FY DONOR GROWTH

2025 FY # of Gifts	615
2024 FY # of Gifts	381

THE NUMBER OF GIFTS INCREASED BY 61.42% THIS FISCAL YEAR.

COST PER DOLLAR RAISED*

Funds Donated	\$1,716,333
Relevant Expenses*	\$230,191

IT COST LMHF 13 CENTS TO RAISE EACH DOLLAR.

FUNDS DISTRIBUTED TO LADY MINTO HOSPITAL

\$1,133,138

OVER \$1.1M WAS DISTRIBUTED TO LADY MINTO HOSPITAL.

GOLF TOURNAMENT ROI

Revenue	\$53,527
Expenses	\$6,035

THE ROI FOR THE 2024 GOLF TOURNAMENT WAS 887%.

STRONG COMMUNITY SUPPORT POWERS A SUCCESSFUL 2025 FISCAL YEAR

In the 2025 fiscal year, the Lady Minto Hospital Foundation received 615 gifts, a 61.42% increase from the previous year, totaling \$1.72 million. With a cost per dollar raised of \$0.13, this year's campaigns were efficient and effective.

Highlights included the 2024 Golf Tournament, which had a ROI of 887%.

These achievements reflect a successful fundraising year, made possible by the generosity and commitment of the community, ensuring Lady Minto Hospital can continue to provide vital healthcare on Salt Spring Island.



* For transparency, the Lady Minto Hospital Foundation reports its Cost to Raise a Dollar (CTRD) including 100% of staff salaries, along with all fundraising event costs, campaign expenses, donor management software, and fundraising-related public relations. While in practice not all staff time is dedicated to fundraising, this approach ensures that our reported efficiency is cautious and transparent.

THE EMERGENCY DEPARTMENT: A COMMUNITY TRIUMPH

On October 9, 2024, the doors opened to the new Lady Minto Hospital Emergency Department—4,500 square feet of purpose-built space, fully equipped to provide life-saving care in a welcoming, modern environment.

THIS FACILITY INCLUDES:

- A two-bed trauma bay
- A dedicated mental health stabilization room
- Upgraded ambulance and paramedic access
- Expanded triage and waiting areas
- Thoughtful staff rest spaces, indoors and out

This \$13.6 million project was made possible through over **\$8.1 million in community donations**, alongside support from the Capital Regional Hospital District and Island Health.

It is more than a building. It is a new chapter in emergency care for Salt Spring Island.



“I am grateful to live, work, and play on the unceded traditional territories of the Stz’uminus, W̱SÁNEĆ, and Hul’q’umi’num’-speaking peoples. I want to express my deep gratitude to the Lady Minto Foundation and to the donors whose generosity helped create this beautiful and spacious new Emergency Department. This space enables our care team to continue to strive to provide excellent health and care—for everyone, everywhere, every time.”

- Jenny Redpath, Lady Minto Hospital Site Manager

STAFF HOUSING PROGRESS

As healthcare challenges grow across the province, Salt Spring's housing crisis remains one of the greatest challenges to our local hospital's staffing.

That's why we're proud to report major progress on our Bittancourt Road housing project. The former Seabreeze Inn is being transformed into 18 rental units exclusively for healthcare workers on Salt Spring.

THIS YEAR'S PROGRESS

- Completed building decommissioning
- Secured plans, permits, and zoning
- Hired a construction manager and owner's representative
- Completed competitive bidding and contractor selection
- Broke ground on construction in early 2025

These homes will be a game-changer— providing much needed healthcare worker housing and improving our hospital's ability to recruit and retain talent.



Welcoming New Faces

INTRODUCING REBECCA SMYTH



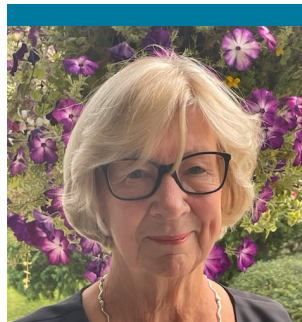
Rebecca joined our team as the Communications and Administration Coordinator with a strong background in digital engagement and community outreach. Her creativity and heart for service have already made her a vital part of our team.

NEW BOARD DIRECTORS



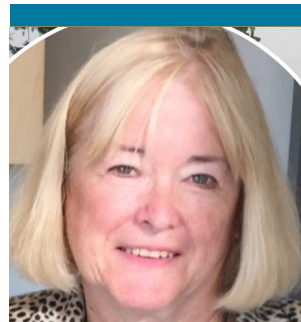
**Dr. Humberto
Martinho**

A returning Board member and former Vice-Chair, Dr. Martinho brings global medical experience and a passion for patient care.



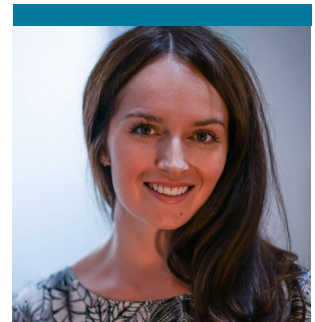
**Carol
McDonald**

With executive experience in corporate leadership and deep board service, Carol adds strong governance expertise.



**Gwen
Newton**

A financial professional with deep investment experience, Gwen has a long-standing family connection to Salt Spring.



**Diana
Pattison**

Small business owner, designer, and mom of two, Diana brings a community-first lens and deep care for accessible healthcare.

MEMBER REJUVENATION

Over the past year, the Foundation has made a renewed commitment to growing and energizing our membership — a board-led initiative that is already showing meaningful results.

Members of the Lady Minto Hospital Foundation are more than supporters — they are our ambassadors in the community, helping to share our goals, provide feedback, and build understanding across Salt Spring Island. Recognizing the importance of

this role, the Board launched a member rejuvenation effort aimed at recruiting new members and increasing engagement.

In January 2025, we held our first quarterly Members Meeting, creating a space to share plans, gather feedback, and foster lively, solutions-focused dialogue. The response was overwhelmingly positive. These gatherings are now a fixture of our annual calendar, with another successful session held in May 2025 and more planned for the coming year.

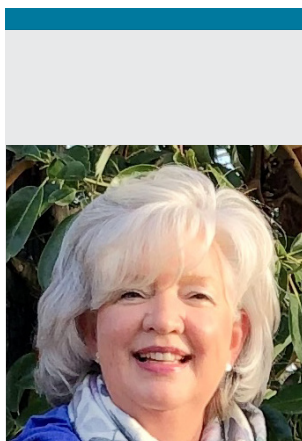


Thanks to these efforts, our membership has grown significantly — from 28 members (including the Board) at the start of the 2024/25 fiscal year to 46 members in July of 2025. We are excited to continue to work together with some of our most invested community members.

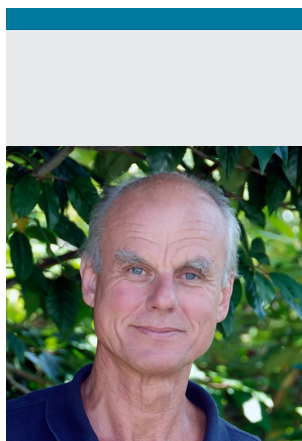
We are deeply grateful to our engaged, thoughtful, and growing membership. Their voice strengthens our work and helps ensure our Foundation stays deeply connected to the community we serve.

WITH GRATITUDE

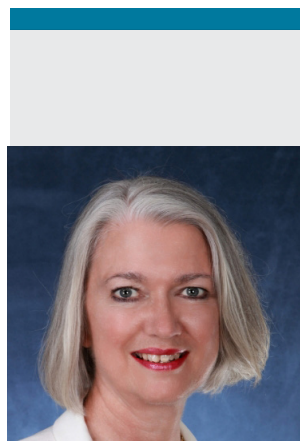
We extend heartfelt thanks to our departing board members: Sue Baker, Peter Grove, Brenda McEachern, and Dennis Miller. Your leadership and service helped lay the groundwork for this transformative year.



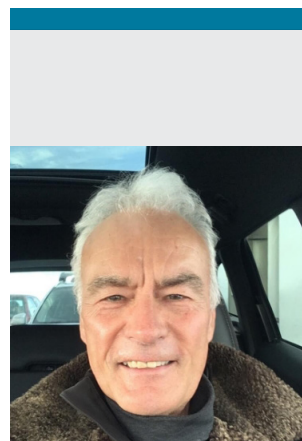
Sue
Baker



Peter
Grove



Brenda
McEachern



Dennis
Miller

Fundraising Highlights

A RECORD-BREAKING ANNUAL CAMPAIGN

Our 2024 Year-End Campaign (October to February) was very successful — 77% growth over the previous year, with more donors participating than ever before. Contributions funded equipment upgrades, staff development, and palliative care improvements.

A major anonymous gift allowed us to go even further—enhancing comfort and dignity in our palliative suites and supporting expanded staff education.

307

Total Donors



\$321,619

Campaign Donations



134

New Donors



THE 33RD ANNUAL GOLF TOURNAMENT

This beloved community event raised over \$53,000, setting a new record and surpassing our \$30,000 goal and delivering tangible impact:

- Purchased a new defibrillator crash cart for the Emergency Department
- Funded a refresh of our palliative care suites

Thank you to our sponsors, volunteers, and every golfer who teed off for healthcare!



Thank You!

Behind every advancement we celebrate is the generosity of our donors—neighbors, families, businesses, and volunteers—who show up again and again with open hearts.

You built the Emergency Department. You are building homes for our caregivers. You support our hospital team, every single day.

From the bottom of our hearts, thank you.

Together, we are not just supporting healthcare—we are shaping the future of it on Salt Spring Island.

LEGACY GIVING: A LASTING COMMITMENT TO COMMUNITY HEALTH

Over the past year, we have witnessed the extraordinary impact of generosity—gifts that have transformed our emergency department, advanced our staff housing initiative, and equipped our hospital with state-of-the-art technology. Among these contributions, bequests and other planned gifts have played a quietly powerful role in shaping our progress and ensuring our long-term resilience.

Planned giving is one of the most meaningful ways to leave a legacy of care. By remembering the Lady Minto Hospital Foundation in your will or estate planning, you help secure the future of healthcare on Salt Spring Island—for your family, your neighbours, and future generations.

There are many options for planned giving, each offering unique tax and financial benefits:

- Bequests in your will
- Gifts of securities
- Life insurance policies
- Charitable gift annuities
- Charitable remainder trusts
- Gifts in memory of a loved one

Whether you're making a simple bequest or exploring more structured options, your legacy gift will make a lasting difference. Every planned gift is a statement of hope and a commitment to sustaining exceptional healthcare in our island community.

To learn more about planned giving, please contact Eric Jacobsen, Executive Director, at 250-931-1888 or visit www.ladymintofoundation.com.

Together, we can ensure that the best possible care is there when it's needed most—now and in the years to come.



STAY CONNECTED | GET INVOLVED

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Lady Minto Hospital Foundation
Financial Statements
March 31, 2025

Lady Minto Hospital Foundation

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For the year ended March 31, 2025

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Independent Auditor's Report

To the Members of Lady Minto Hospital Foundation:

Report on the Audit of the Financial Statements

Qualified Opinion

We have audited the financial statements of Lady Minto Hospital Foundation (the "Foundation"), which comprise the statement of financial position as at March 31, 2025, and the statements of operations and changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Foundation as at March 31, 2025, and its financial performance and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Qualified Opinion

In common with many charitable organizations, the Foundation derives revenues from voluntary donations, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, our verification of this revenue was limited to the amounts recorded in the records of the Foundation and we were not able to determine whether any adjustments might be necessary to donation revenue and excess of revenue over expenses for the year ended March 31, 2025, and assets and net assets as at March 31, 2025. Our audit opinion on the financial statements for the year ended March 31, 2024 was also modified accordingly because of the possible effects of this scope limitation.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Foundation in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Foundation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Foundation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Foundation's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Foundation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Foundation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements

As required by the Societies Act (British Columbia), we report that, in our opinion, the accounting principles in Canadian accounting standards for not-for-profit organizations have been applied on the basis consistent with that of the preceding year.

Nanaimo, British Columbia

July 25, 2025

MNP LLP

Chartered Professional Accountants

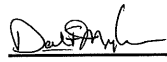
Lady Minto Hospital Foundation

Statement of Financial Position

As at March 31, 2025

	2025	2024
Assets		
Current		
Cash	962,153	428,831
Short-term investments (Note 3)	10,000	1,010,000
Prepaid expenses and deposits	14,529	-
Accounts Receivable	34,348	24,272
Goods and services tax receivable	101,032	23,341
	1,122,062	1,486,444
Capital assets (Note 4)	6,524,364	4,217,053
Investments (Note 5)	6,305,914	5,043,963
	13,952,340	10,747,460
Liabilities		
Current		
Accounts payable and accruals	940,987	143,760
Construction financing (Note 6)	1,131,802	-
	2,072,789	143,760
Commitments (Note 13)		
Net Assets (Note 7)	11,879,551	10,603,700
	13,952,340	10,747,460

Approved on behalf of the Board



Director



Julian Clark (Aug 20, 2025 09:45:19 PDT)

Director

The accompanying notes are an integral part of these financial statements

Lady Minto Hospital Foundation

Statement of Operations and Changes in Net Assets

For the year ended March 31, 2025

	<i>Unrestricted Funds</i>	<i>Internally Restricted Funds</i>	<i>Externally Restricted Funds</i>	<i>Capital Asset Fund</i>	<i>2025</i>	<i>2024</i>
Revenue						
Donations (Note 8)	1,085,599	-	75,207	502,000	1,662,806	2,391,824
Other revenue	-	-	-	768,971	768,971	-
Rental income	-	-	-	-	-	787,500
Interest and dividends (Note 5)	266,315	-	-	-	266,315	237,463
Realized gain on investments (Note 5)	54,766	90,623	25,089	-	170,478	82,839
Unrealized fair value gain on investments (Note 5)	55,227	-	-	-	55,227	173,000
Fundraising (Note 9)	53,527	-	-	-	53,527	22,977
	1,515,434	90,623	100,296	1,270,971	2,977,324	3,695,603
Expenses						
Administrative	247,939	-	-	-	247,939	143,783
Amortization	3,742	-	-	108,944	112,686	116,773
Bad debts	-	-	-	-	-	825,000
Bank charges	5,598	-	-	-	5,598	5,003
Computer	11,825	-	-	-	11,825	2,143
Donor recognition	1,382	-	-	-	1,382	-
Fundraising (Note 9)	6,035	-	-	-	6,035	5,704
Insurance	5,025	-	-	7,092	12,117	29,035
Investment fees	27,120	-	-	-	27,120	29,694
Miscellaneous	17,324	-	-	213	17,537	8,901
Publications	-	-	-	-	-	50
Printing	5,405	-	-	-	5,405	9,545
Professional fees	26,108	-	-	38,193	64,301	166,658
Property taxes	-	-	-	42,458	42,458	30,206
Public relations	9,285	-	-	-	9,285	2,002
Repairs and maintenance	-	-	-	82	82	3,118
Staff development	-	-	-	-	-	5,963
Utilities	-	-	-	4,565	4,565	9,423
	366,788	-	-	201,547	568,335	1,393,001
Excess of revenue over expenses before distributions	1,148,646	90,623	100,296	1,069,424	2,408,989	2,302,602

Continued on next page

Lady Minto Hospital Foundation

Statement of Operations and Changes in Net Assets

For the year ended March 31, 2025

	<i>Unrestricted Funds</i>	<i>Internally Restricted Funds</i>	<i>Externally Restricted Funds</i>	<i>Capital Asset Fund</i>	<i>2025</i>	<i>2024</i>
Excess of revenue over expenses before distributions <i>(Continued from previous page)</i>	1,148,646	90,623	100,296	1,069,424	2,408,989	2,302,602
Distributions						
To Island Health <i>(Note 10)</i>	(859,685)	-	(273,453)	-	(1,133,138)	(4,024,785)
Excess (deficiency) of revenue over expenses	288,961	90,623	(173,157)	1,069,424	1,275,851	(1,722,183)
Net assets, beginning of year	2,858,443	2,732,311	873,436	4,139,510	10,603,700	12,325,883
Net assets, end of year	3,147,404	2,822,934	700,279	5,208,934	11,879,551	10,603,700

The accompanying notes are an integral part of these financial statements

Lady Minto Hospital Foundation
Statement of Cash Flows
For the year ended March 31, 2025

	2025	2024
Cash provided by (used for) the following activities		
Operating		
Cash receipts from unrestricted investment income	436,793	233,422
Receipts from donations	1,662,806	2,391,825
Receipts from fundraising	53,527	22,977
Receipts from rentals	-	271,354
Receipts from other sources	681,202	-
Cash paid for operating expenses	(470,178)	(451,229)
Distributions to Island Health	(1,133,138)	(3,923,247)
	1,231,012	(1,454,898)
Financing		
Proceeds of construction financing	1,131,802	-
Investing		
Net receipts from (purchases of) investments	(206,724)	1,766,631
Purchases of capital assets	(1,622,768)	(239,889)
	(1,829,492)	1,526,742
Increase in cash resources	533,322	71,844
Cash resources, beginning of year	428,831	356,987
Cash resources, end of year	962,153	428,831

The accompanying notes are an integral part of these financial statements

1. Purpose of the organization

Lady Minto Hospital Foundation (the "Foundation") is incorporated under the Societies Act of British Columbia as a not-for-profit organization. The Foundation is a registered charity under the Income Tax Act and is exempt from income taxes as long as certain conditions are met. The Foundation's purpose is to raise and manage funds that will be used for the acquisition of real property and equipment for the Island Health Lady Minto Hospital.

2. Significant accounting policies

The financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations using the following significant accounting policies:

Fund accounting

In order to ensure observance of limitations and restrictions placed on the use of resources available to the Foundation, the accounts are maintained on a fund accounting basis. Accordingly, resources are classified for accounting and reporting purposes into funds. These funds are held in accordance with the objectives specified by the contributors or in accordance with the directives issued by the Board of Directors.

The Unrestricted Funds report unrestricted resources and administrative activities.

The Externally Restricted Funds report contributions that are restricted by the donor and distributions which satisfy those restrictions.

The Internally Restricted Funds report contributions that are restricted by the Board of Directors and distributions and activities that satisfy those restrictions.

The Capital Asset Fund reports equity in capital assets and operations related to the property at 101 Bittancourt Road.

Capital assets

Purchased capital assets are recorded at cost. Contributed capital assets are recorded at fair value at the date of contribution plus all costs directly attributable to the acquisition.

No amortization is taken on work in progress until the asset is put into use.

Amortization is provided using the following methods and rates intended to amortize the cost of assets over their estimated useful lives.

	Method	Rate
Buildings	declining balance	4 %
Computer equipment	declining balance	30 %
Furniture and fixtures	declining balance	20 %
Leasehold improvements	straight-line	5 years

Revenue recognition

The Foundation uses the restricted fund method of accounting for contributions.

Restricted contributions are recognized as revenue of the appropriate fund in the year in which the amount to be received can be reasonably estimated and collection is reasonably assured.

Unrestricted contributions are recognized as revenue of the Unrestricted Funds in the year received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Fundraising revenue is recognized when the event takes place and the revenue has been received.

Rental income is recorded in accordance with rental agreements, when the amounts become receivable and collection is reasonably assured.

Donations and other revenue are recorded as revenue when received.

Investment income is recognized as revenue in the corresponding Fund when earned.

2. Significant accounting policies *(Continued from previous page)*

Contributed materials

Contributions of materials are recognized both as contributions and expenses in the statement of operations when a fair value can be reasonably estimated and when the materials are used in the normal course of the Foundation's operations and would otherwise have been purchased.

Volunteers contribute many hours of service per year to assist the Foundation. Because of the difficulty of determining their fair value, volunteer services are not recognized in the financial statements.

Financial instruments

The Foundation recognizes its financial instruments when the Foundation becomes party to the contractual provisions of the financial instrument. All financial instruments are initially recorded at their fair value, including financial assets and liabilities originated and issued in a related party transaction with management. Financial assets and liabilities originated and issued in all other related party transactions are initially measured at their carrying or exchange amount in accordance with CPA Canada Handbook - Accounting Section 3840 Related Party Transactions.

At initial recognition, the Foundation may irrevocably elect to subsequently measure any financial instrument at fair value.

The Foundation has elected to subsequently measure investments in other than equity instruments at fair value.

The Foundation subsequently measures investments in equity instruments quoted in an active market at fair value. Fair value is determined by published price quotations. Investments in equity instruments not quoted in an active market are subsequently measured at cost less impairment. All other financial assets are subsequently measured at amortized cost.

Transaction costs and financing fees directly attributable to the origination, acquisition, issuance or assumption of financial instruments subsequently measured at fair value are immediately recognized in the excess (deficiency) of revenues over expenses for the current period. Conversely, transaction costs and financing fees are added to the carrying amount for those financial instruments subsequently measured at cost or amortized cost.

Measurement uncertainty (use of estimates)

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period.

Significant areas requiring the use of estimates include estimated useful lives of capital assets.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary they are reported in excess of revenue and expenses in the periods in which they become known.

3. Short-term investments

	2025	2024
Guaranteed investment certificate bearing interest at 4.25%, maturing July 2024	-	1,000,000
Guaranteed investment certificate bearing interest at 4.25%, maturing July 2025	10,000	10,000
	10,000	1,010,000

Lady Minto Hospital Foundation

Notes to the Financial Statements

For the year ended March 31, 2025

4. Capital assets

	<i>Cost</i>	<i>Accumulated amortization</i>	<i>2025 Net book value</i>	<i>2024 Net book value</i>
Land	1,107,043	-	1,107,043	1,107,043
Buildings	2,955,304	340,640	2,614,664	2,723,609
Computer equipment	5,034	2,750	2,284	3,104
Furniture and fixtures	5,257	1,538	3,719	2,699
Leasehold improvements	8,166	2,742	5,424	5,136
Work in process	2,791,230	-	2,791,230	375,462
	6,872,034	347,670	6,524,364	4,217,053

The Foundation owns property located at 101 Bittancourt Road, Salt Spring Island. The purpose of the property is to provide residential rental housing for Lady Minto Hospital employees.

5. Investments

	<i>2025</i>	<i>2024</i>
Investment portfolio:		
Portfolio	6,305,914	5,043,963
Investment income:		
Interest and dividends	266,315	237,463
Realized gains on disposal of investments	170,478	82,839
Realized investment income	436,793	320,302
Unrealized gains on investments	55,227	173,000
Total investment income	492,020	493,302

6. Construction Financing

During the year, the Foundation entered into a construction loan agreement to finance the development of a living facility for hospital staff at 101 Bittancourt Road. The loan has an authorized limit of \$6,110,000. The loan bears interest, payable monthly, at prime plus 0.25%. As at March 31, 2025, the prime rate was 4.95% and \$1,131,802 had been drawn on the loan.

7. Net Assets

	<i>Unrestricted</i>	<i>Internally restricted</i>	<i>Externally restricted</i>	<i>Capital asset fund</i>	<i>2025</i>	<i>2024</i>
Designated donations	-	-	64,162	-	64,162	302,840
Contingency fund	-	400,000	-	-	400,000	400,000
Karen Davies endowment	-	-	197,765	-	197,765	177,395
General endowment	-	2,422,934	438,352	-	2,861,286	2,725,512
Unrestricted	3,147,404	-	-	-	3,147,404	2,858,443
Capital asset fund	-	-	-	5,208,934	5,208,934	4,139,510
	3,147,404	2,822,934	700,279	5,208,934	11,879,551	10,603,700

Lady Minto Hospital Foundation
Notes to the Financial Statements
For the year ended March 31, 2025

7. Net Assets *(Continued from previous page)*

Designated donations fund consists of donor designated funds for equipment and/or specific departments such as palliative care, laboratory, emergency room, home care nursing, extended care, etc.

Contingency fund is internally restricted by the Board of Directors to provide backup should there be a shortfall or unexpected expense in any given year.

Karen Davies endowment fund was created to ensure that the Foundation has a predictable and long-term source of funds to purchase equipment for the hospital.

General endowment fund (internally restricted) was created by the Board of Directors. General endowment fund (externally restricted) includes amounts restricted by donors. General endowment funds seek to ensure that the hospital has a predictable and long-term source of funding to enhance the services and facilities offered.

Unrestricted fund includes all other activity of the Foundation, including general operating and fundraising activities and donations received without restrictions attached.

Capital asset fund includes equity in capital assets and all activity relating to the capital asset purchase and operations of the property at 101 Bittancourt Road.

8. Donations

Included in donations are gifts-in-kind and donations of marketable securities totaling \$122,562 (2024 - \$90,992).

9. Fundraising events

	<i>Revenue</i>	<i>Expenses</i>	<i>2025 Net</i>	<i>2024 Net</i>
Golf tournament	53,527	(6,035)	47,492	17,273

10. Distributions to Island Health

Distributions to Island Health consist of payments to Island Health and payments to third parties for the purchase of supplies, capital and special purpose equipment and services provided to Lady Minto Hospital. It is the policy of Island Health to directly purchase capital and special purchase equipment and services and then request reimbursement from the Foundation for these items.

11. Financial instruments

The Foundation, as part of its operations, carries a number of financial instruments. It is management's opinion that the Foundation is not exposed to significant interest, currency, credit, liquidity or other price risks arising from these financial instruments except as otherwise disclosed.

Lady Minto Hospital Foundation

Notes to the Financial Statements

For the year ended March 31, 2025

11. Financial instruments (Continued from previous page)

Foreign currency risk

Foreign currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Foundation enters into transactions to purchase and sell investments denominated in foreign currencies for which the related revenues, expenses, and investments are subject to exchange rate fluctuations. As at March 31, 2025, the following items are denominated in foreign currency:

	2025 CAD\$	2024 CAD\$
US Equity Fund	421,930	680,359
International Fund	618,462	778,926
International Core Active Bond Fund	1,668,776	1,360,187
US Small Mid-Cap Equity Pool	158,003	229,195
	2,867,171	3,048,667

Price risk

Price risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices, whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market.

The Foundation is exposed to price risk through its short-term investments and other investments with a value of \$6,315,914 as at March 31, 2025 (2024 -\$6,053,963). In seeking to minimize the risk from price risk, the Foundation manages exposure by maintaining a diversified investment portfolio consisting of a lower risk investments.

12. Director, employee and contractor compensation

The Foundation does not compensate its directors. No contractors of the Foundation received remuneration in excess of \$75,000 per annum.

13. Commitments

At March 31, 2025 the Foundation has committed to the following future projects and equipment:

Lab water system	21,570
Hospital ED crash cart	7,721
Minto Make Over	31,271
Staff Education	50,000
ACU travel	1,500
Staff appreciation	15,000
Small equipment	50,000
One-time items	100,000
Other miscellaneous costs	66,000
Bittancourt housing project	2,508,648
	2,851,890

These projects are expected to complete within the next year. Funds will be disbursed as required over this time period.

14. Pledges and bequests

The Foundation receives pledges and bequests from donors. Management estimates that the Foundation will receive pledges and bequests of approximately \$310,000 within the next fiscal year which will be recognized as unrestricted revenue in the financial statements when received.